

During his recent tour of the United States, he said, "The problem

is that this treasure is buried beneath the ocean. To reach that oil

worked to push through reforms of constitutional law (PDF), which

we need to strengthen Pemex." To meet that goal, Calderón has

keeps Mexico's hydrocarbons in the hands of the state. Mexico

was the first developing country to nationalize its oil industry, expropriating U.S. and British holdings in 1938. As the *Economist* 

notes, Pemex's failings are related to "two wasted decades in

which governments have milked Pemex of cash which it might

But Calderón's efforts to open up Pemex to private investment have hit a roadblock in Mexico's opposition-controlled Congress. As a *Houston Chronicle* analysis reports, opponents to the reform

otherwise have invested."

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say the Calderón administration <u>paints a dark future</u> for Pemex to rally support for privatization. Among the critics stands Calderón's political adversary Andrés Manuel López Obrador, who lost the presidential election by a hair in 2006. The former Mexico City mayor <u>argues</u> that rooting out corruption would serve to fix Pemex's troubles. López Obrador may be able to strike a chord among Mexicans who remember a former privatization by President Salinas de Gortari's, which gave Mexican billionaire Carlos Slim a monopoly over the telecommunications industry. As *Newsweek's* "Why It Matters" blog reports, Calderón <u>must ensure</u> that reforms occur "under circumstances that primarily benefit the Mexican people."

Enter energy giant Petrobras, which could serve as a role modeland potential partner-for Pemex. The Brazilian firm's aggressive energy exploration policy led to two major offshore oil discoveries in 2007 plus more ventures in the U.S. Gulf Coast, West Africa, Turkey, Colombia, and, recently, Cuba. While Mexico began deepwater exploration in 2006, Petrobras drilled its first deepwater well in 1992, at a depth of more than 3,250 feet deep. The company has hit some hurdles along the way, such as a failed \$135 million exploration venture with ExxonMobil and Colombian state-owned Ecopetrol in the Caribbean coast. Still, Petrobras, which the government maintains a 55 percent stake in and which began accepting private investment in the early 1970s, has been recognized as a model for other national oil companies to follow. For now, Pemex has turned down Petrobras' partnership offer; energy reform could open the door to similar agreements in the future.

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